

MOUNA SEPEHRI



Born on April 11, 1963

Age: 51

Business address:

13-15, quai Le Gallo – 92513 Boulogne-Billancourt – France

Number of DANONE shares held as of December 31, 2014: 4,127

Independent Director

Dual French and Iranian nationality

Principal responsibility: Executive Vice-President, Member of the Executive Committee, Vice-President CEO Office of Renault

Personal background – experience and expertise:

After receiving her law degree and joining the Paris bar, Mouna SEPEHRI began her career in 1990 as a lawyer in Paris and then New York, where she specialized in Mergers & Acquisitions and International Business Law.

She joined Renault in 1996 as the group's Deputy General Counsel. She played an integral part in the group's international growth and participated in the creation of the Renault-Nissan Alliance from the beginning (1999) as a member of the negotiating team.

In 2007, she joined the Office of the CEO and was in charge of the management of the cross functional teams.

In 2009, she was appointed Director of the Renault-Nissan Alliance CEO Office and Secretary of the Renault-Nissan Alliance Board of Directors. In 2010, she also became a member of the steering committee on the Alliance cooperation with Daimler. As a part of that mission, she was responsible for steering the implementation of Alliance synergies, coordinating strategic cooperation and for driving new projects.

On April 11, 2011, she joined the Renault group Executive Committee as Executive Vice President, Office of the CEO. She oversees the following functions: Legal, Public Affairs, Communications, Public Relations, Corporate Social Responsibility, Property and General Services, Prevention and Group Protection, Cross-functional Support, the Operating Costs Effectiveness Program and the Strategy and Group Planning. In 2013, she was appointed as a permanent member of the Management Board of the Renault-Nissan Alliance.

Positions and responsibilities as of December 31, 2014^(a)

Positions	Companies	Countries
Director (term of office from April 26, 2012 to the end of the Shareholders' Meeting to approve the 2017 financial statements) ^(c)	DANONE SA ^(b)	France
Member of the Board of Directors' Audit Committee (since April 26, 2012)		
Director	NEXANS SA ^(b)	France
Director	ORANGE ^(b)	France
Chairwoman of the Governance and Corporate Social Responsibility Committee [CGRSE]		
Member of the Supervisory Board	M6 SA (MÉTROPÔLE TÉLÉVISION) ^(b)	France
Member of the Audit Committee		

Positions	Associations/Foundations/Other	Countries
Director	FONDATION RENAULT	France

(a) Offices shown in italics are not governed by Article L. 225-21 of the French commercial code concerning multiple directorships.

(b) Listed company.

(c) Subject to the renewal of her term of office by the Shareholders' Meeting of April 29, 2015.

Positions and responsibilities held in the past five years

Positions	Companies	Countries
None		